

ENGLISH	2022 (SEK m)					2023 (SEK m)					2024 (SEK m)				
	Jan-Mar	Apr-June	Jul-Sep	Oct-Dec	Full Year	Jan-Mar	Apr-June	Jul-Sep	Oct-Dec	Full Year	Jan-Mar	Apr-June	Jul-Sep	Oct-Dec	Full Year
Segment Land Vehicles															
Net sales	3,801	3,764	3,407	2,714	13,686	3,180	3,489	3,206	2,550	12,424	2,880	3,174	2,605	2,199	10,858
Reported growth	28%	15%	6%	-11%	10%	-16%	-7%	-6%	-6%	-9%	-9%	-9%	-19%	-14%	-13%
Organic growth	10%	-5%	-11%	-24%	-8%	-25%	-15%	-9%	-6%	-15%	-11%	-9%	-17%	-16%	-13%
Operating profit (EBITA <sup>1</sup> ) before i.a.c.	465	469	298	-45	1,187	171	314	348	91	921	207	334	97	23	664
% of net sales	12.2%	12.5%	8.7%	-1.7%	8.7%	5.4%	9.0%	10.9%	3.6%	7.4%	7.2%	10.5%	3.7%	1.0%	6.1%
Items affecting comparability (i.a.c.)	-158	-12	-324	-28	-524	-21	-30	-28	-67	-146	-11	-16	-7	-950	-983
Amortization and impairment of acquisition-related intangible assets	-37	-34	-38	-38	-147	-37	-37	-36	-34	-144	-33	-34	-2,035	-35	-2,137
Operating profit (EBIT)	270	423	-64	-112	517	114	246	284	-10	632	164	284	-1,944	-962	-2,456
% of net sales	7.1%	11.2%	-1.9%	-4.1%	3.8%	3.6%	7.1%	8.9%	-0.4%	5.1%	5.7%	8.9%	-74.6%	-43.7%	-22.6%
Segment Marine															
Net sales	1,446	1,677	1,749	1,587	6,459	1,701	1,862	1,529	1,400	6,492	1,500	1,536	1,277	1,257	5,571
Reported growth	11%	21%	31%	27%	23%	18%	11%	-13%	-12%	1%	-12%	-18%	-16%	-10%	-14%
Organic growth	4%	5%	11%	10%	8%	8%	4%	-15%	-11%	-4%	-13%	-17%	-13%	-12%	-14%
Operating profit (EBITA <sup>1</sup> ) before i.a.c.	367	470	454	414	1,704	463	487	367	309	1,626	353	359	247	238	1,198
% of net sales	25.4%	28.0%	26.0%	26.1%	26.4%	27.2%	26.2%	24.0%	22.1%	25.0%	23.6%	23.4%	19.3%	19.0%	21.5%
Items affecting comparability (i.a.c.)	0	0	0	0	-1	0	0	0	0	0	0	0	0	-100	-100
Amortization and impairment of acquisition-related intangible assets	-44	-47	-50	-52	-194	-48	-52	-49	-50	-199	-50	-50	-50	-51	-201
Operating profit (EBIT)	322	423	403	362	1,510	415	435	318	259	1,427	304	310	196	87	897
% of net sales	22.3%	25.2%	23.0%	22.8%	23.4%	24.4%	23.4%	20.8%	18.5%	22.0%	20.3%	20.2%	15.4%	6.9%	16.1%
Segment Mobile Cooling Solutions															
Net sales	1,523	2,164	1,743	1,191	6,621	1,718	2,244	1,429	852	6,243	1,473	2,256	1,242	852	5,824
Reported growth	294%	315%	383%	59%	228%	13%	4%	-18%	-28%	-6%	-14%	1%	-13%	0%	-7%
Organic growth	-16%	-17%	-6%	-5%	-11%	2%	-5%	-20%	-25%	-11%	-16%	0%	-9%	-5%	-7%
Operating profit (EBITA <sup>1</sup> ) before i.a.c.	148	241	206	-44	553	120	262	145	14	547	113	270	91	63	538
% of net sales	9.7%	11.1%	11.8%	-3.7%	8.3%	7.0%	11.7%	10.2%	1.7%	8.8%	7.7%	12.0%	7.3%	7.4%	9.2%
Items affecting comparability (i.a.c.)	0	-3	-1	-3	-7	-5	-5	-5	-7	-22	-1	-1	-1	-51	-54
Amortization and impairment of acquisition-related intangible assets	-40	-44	-48	-48	-179	-45	-48	-48	-47	-189	-47	-48	-47	-46	-187
Operating profit (EBIT)	107	195	157	-94	367	70	210	92	-40	336	65	222	43	-34	297
% of net sales	7.0%	9.0%	9.0%	-7.9%	5.5%	4.1%	9.4%	6.4%	-4.7%	5.4%	4.4%	9.8%	3.5%	-4.0%	5.1%
Segment Global Ventures															
Net sales	748	893	677	680	2,998	690	733	667	525	2,616	674	695	522	477	2,368
Reported growth	253%	129%	8%	35%	73%	-8%	-18%	-1%	-23%	-13%	-2%	-5%	-22%	-9%	-9%
Organic growth	22%	35%	-17%	7%	7%	-20%	-25%	-3%	-23%	-18%	-4%	-5%	-19%	-11%	-10%
Operating profit (EBITA <sup>1</sup> ) before i.a.c.	134	150	99	105	487	92	114	113	51	370	96	105	48	24	271
% of net sales	17.9%	16.8%	14.6%	15.4%	16.2%	13.3%	15.6%	16.9%	9.7%	14.1%	14.2%	15.1%	9.2%	5.1%	11.4%
Items affecting comparability (i.a.c.)	0	0	0	-1	-1	0	0	0	0	0	0	0	0	-63	-63
Amortization and impairment of acquisition-related intangible assets	-21	-25	-20	-24	-91	-23	-21	-19	-18	-81	-18	-18	-16	-17	-69
Operating profit (EBIT)	113	125	79	80	395	69	93	94	33	289	78	87	32	-55	139
% of net sales	15.1%	14.0%	11.7%	11.7%	13.2%	10.0%	12.7%	14.1%	6.2%	11.0%	11.5%	12.5%	6.1%	-11.6%	5.9%
Group Total															
Net sales	7,518	8,498	7,576	6,172	29,764	7,289	8,329	6,830	5,327	27,775	6,527	7,662	5,647	4,785	24,620
Reported growth	55%	53%	37%	11%	38%	-3%	-2%	-10%	-14%	-7%	-10%	-8%	-17%	-10%	-11%
Organic growth	7%	-1%	-6%	-11%	-3%	-13%	-10%	-12%	-13%	-12%	-12%	-8%	-14%	-13%	-12%
Operating profit (EBITA <sup>1</sup> ) before i.a.c.	1,114	1,330	1,057	430	3,931	847	1,177	973	465	3,463	769	1,069	483	349	2,670
% of net sales	14.8%	15.7%	14.0%	7.0%	13.2%	11.6%	14.1%	14.3%	8.7%	12.5%	11.8%	14.0%	8.6%	7.3%	10.8%
Items affecting comparability (i.a.c.)	-159	-14	-326	-32	-532	-26	-35	-33	-73	-167	-11	-17	-8	-1,164	-1,200
Amortization and impairment of acquisition-related intangible assets	-143	-150	-156	-162	-611	-154	-158	-152	-150	-613	-147	-150	-2,148	-148	-2,593
Operating profit (EBIT)	812	1,166	575	236	2,789	667	985	788	242	2,682	611	903	-1,673	-964	-1,123
% of net sales	10.8%	13.7%	7.6%	3.8%	9.4%	9.2%	11.8%	11.5%	4.5%	9.7%	9.4%	11.8%	-29.6%	-20.1%	-4.6%

<sup>1</sup>Before Amortization and impairment of acquisition-related intangible assets

SWEDISH	2022 (SEK m)					2023 (SEK m)					2024 (SEK m)				
	Jan-Mar	Apr-Juni	Jul-Sep	Okt-Dec	Helår	Jan-Mar	Apr-Juni	Jul-Sep	Okt-Dec	Helår	Jan-Mar	Apr-Juni	Jul-Sep	Okt-Dec	Helår
<b>Segment Land Vehicles</b>															
Nettoomsättning	3 801	3 764	3 407	2 714	13 686	3 180	3 489	3 206	2 550	12 424	2 880	3 174	2 605	2 199	10 858
Rapporterad tillväxt	28%	15%	6%	-11%	10%	-16%	-7%	-6%	-6%	-9%	-9%	-9%	-19%	-14%	-13%
Organisk tillväxt	10%	-5%	-11%	-24%	-8%	-25%	-15%	-9%	-6%	-15%	-11%	-9%	-17%	-16%	-13%
Rörelseresultat (EBITA <sup>1</sup> ) före jämförelsestörande poster	465	469	298	-45	1 187	171	314	348	91	921	207	334	97	23	664
% av nettoomsättning	12.2%	12.5%	8.7%	-1.7%	8.7%	5.4%	9.0%	10.9%	3.6%	7.4%	7.2%	10.5%	3.7%	1.0%	6.1%
Jämförelsestörande poster	-158	-12	-324	-28	-524	-21	-30	-28	-67	-146	-11	-16	-7	-950	-983
Avskrivning av förvävsrelaterade immateriella tillgångar	-37	-34	-38	-38	-147	-37	-37	-36	-34	-144	-33	-34	-2 035	-35	-2 137
Rörelseresultat (EBIT)	270	423	-64	-112	517	114	246	284	-10	632	164	284	-1 944	-962	-2 456
% av nettoomsättning	7.1%	11.2%	-1.9%	-4.1%	3.8%	3.6%	7.1%	8.9%	-0.4%	5.1%	5.7%	8.9%	-74.6%	-43.7%	-22.6%
<b>Segment Marine</b>															
Nettoomsättning	1 446	1 677	1 749	1 587	6 459	1 701	1 862	1 529	1 400	6 492	1 500	1 536	1 277	1 257	5 571
Rapporterad tillväxt	11%	21%	31%	27%	23%	18%	11%	-13%	-12%	1%	-12%	-18%	-16%	-10%	-14%
Organisk tillväxt	4%	5%	11%	10%	8%	8%	4%	-15%	-11%	-4%	-13%	-17%	-13%	-12%	-14%
Rörelseresultat (EBITA <sup>1</sup> ) före jämförelsestörande poster	367	470	454	414	1 704	463	487	367	309	1 626	353	359	247	238	1 198
% av nettoomsättning	25.4%	28.0%	26.0%	26.1%	26.4%	27.2%	26.2%	24.0%	22.1%	25.0%	23.6%	23.4%	19.3%	19.0%	21.5%
Jämförelsestörande poster	0	0	0	0	-1	0	0	0	0	0	0	0	0	-100	-100
Avskrivning av förvävsrelaterade immateriella tillgångar	-44	-47	-50	-52	-194	-48	-52	-49	-50	-199	-50	-50	-50	-51	-201
Rörelseresultat (EBIT)	322	423	403	362	1 510	415	435	318	259	1 427	304	310	196	87	897
% av nettoomsättning	22.3%	25.2%	23.0%	22.8%	23.4%	24.4%	23.4%	20.8%	18.5%	22.0%	20.3%	20.2%	15.4%	6.9%	16.1%
<b>Segment Mobile Cooling Solutions</b>															
Nettoomsättning	1 523	2 164	1 743	1 191	6 621	1 718	2 244	1 429	852	6 243	1 473	2 256	1 242	852	5 824
Rapporterad tillväxt	294%	315%	383%	59%	228%	13%	4%	-18%	-28%	-6%	-14%	1%	-13%	0%	-7%
Organisk tillväxt	-16%	-17%	-6%	-5%	-11%	2%	-5%	-20%	-25%	-11%	-16%	0%	-9%	-5%	-7%
Rörelseresultat (EBITA <sup>1</sup> ) före jämförelsestörande poster	148	241	206	-44	553	120	262	145	14	547	113	270	91	63	538
% av nettoomsättning	9.7%	11.1%	11.8%	-3.7%	8.3%	7.0%	11.7%	10.2%	1.7%	8.8%	7.7%	12.0%	7.3%	7.4%	9.2%
Jämförelsestörande poster	0	-3	-1	-3	-7	-5	-5	-5	-7	-22	-1	-1	-1	-51	-54
Avskrivning av förvävsrelaterade immateriella tillgångar	-40	-44	-48	-48	-179	-45	-48	-48	-47	-189	-47	-48	-47	-46	-187
Rörelseresultat (EBIT)	107	195	157	-94	367	70	210	92	-40	336	65	222	43	-34	297
% av nettoomsättning	7.0%	9.0%	9.0%	-7.9%	5.5%	4.1%	9.4%	6.4%	-4.7%	5.4%	4.4%	9.8%	3.5%	-4.0%	5.1%
<b>Segment Global Ventures</b>															
Nettoomsättning	748	893	677	680	2 998	690	733	667	525	2 616	674	695	522	477	2 368
Rapporterad tillväxt	253%	129%	8%	35%	73%	-8%	-18%	-1%	-23%	-13%	-2%	-5%	-22%	-9%	-9%
Organisk tillväxt	22%	35%	-17%	7%	7%	-20%	-25%	-3%	-23%	-18%	-4%	-5%	-19%	-11%	-10%
Rörelseresultat (EBITA <sup>1</sup> ) före jämförelsestörande poster	134	150	99	105	487	92	114	113	51	370	96	105	48	24	271
% av nettoomsättning	17.9%	16.8%	14.6%	15.4%	16.2%	13.3%	15.6%	16.9%	9.7%	14.1%	14.2%	15.1%	9.2%	5.1%	11.4%
Jämförelsestörande poster	0	0	0	-1	-1	0	0	0	0	0	0	0	0	-63	-63
Avskrivning av förvävsrelaterade immateriella tillgångar	-21	-25	-20	-24	-91	-23	-21	-19	-18	-81	-18	-18	-16	-17	-69
Rörelseresultat (EBIT)	113	125	79	80	395	69	93	94	33	289	78	87	32	-55	139
% av nettoomsättning	15.1%	14.0%	11.7%	11.7%	13.2%	10.0%	12.7%	14.1%	6.2%	11.0%	11.5%	12.5%	6.1%	-11.6%	5.9%
<b>Group Total</b>															
Nettoomsättning	7 518	8 498	7 576	6 172	29 764	7 289	8 329	6 830	5 327	27 775	6 527	7 662	5 647	4 785	24 620
Rapporterad tillväxt	55%	53%	37%	11%	38%	-3%	-2%	-10%	-14%	-7%	-10%	-8%	-17%	-10%	-11%
Organisk tillväxt	7%	-1%	-6%	-11%	-3%	-13%	-10%	-12%	-13%	-12%	-12%	-8%	-14%	-13%	-12%
Rörelseresultat (EBITA <sup>1</sup> ) före jämförelsestörande poster	1 114	1 330	1 057	430	3 931	847	1 177	973	465	3 463	769	1 069	483	349	2 670
% av nettoomsättning	14.8%	15.7%	14.0%	7.0%	13.2%	11.6%	14.1%	14.3%	8.7%	12.5%	11.8%	14.0%	8.6%	7.3%	10.8%
Jämförelsestörande poster	-159	-14	-326	-32	-532	-26	-35	-33	-73	-167	-11	-17	-8	-1 164	-1 200
Avskrivning av förvävsrelaterade immateriella tillgångar	-143	-150	-156	-162	-611	-154	-158	-152	-150	-613	-147	-150	-2 148	-148	-2 593
Rörelseresultat (EBIT)	812	1 166	575	236	2 789	667	985	788	242	2 682	611	903	-1 673	-964	-1 123
% av nettoomsättning	10.8%	13.7%	7.6%	3.8%	9.4%	9.2%	11.8%	11.5%	4.5%	9.7%	9.4%	11.8%	-29.6%	-20.1%	-4.6%

<sup>1</sup>Före Avskrivningar av förvävsrelaterade immateriella tillgångar